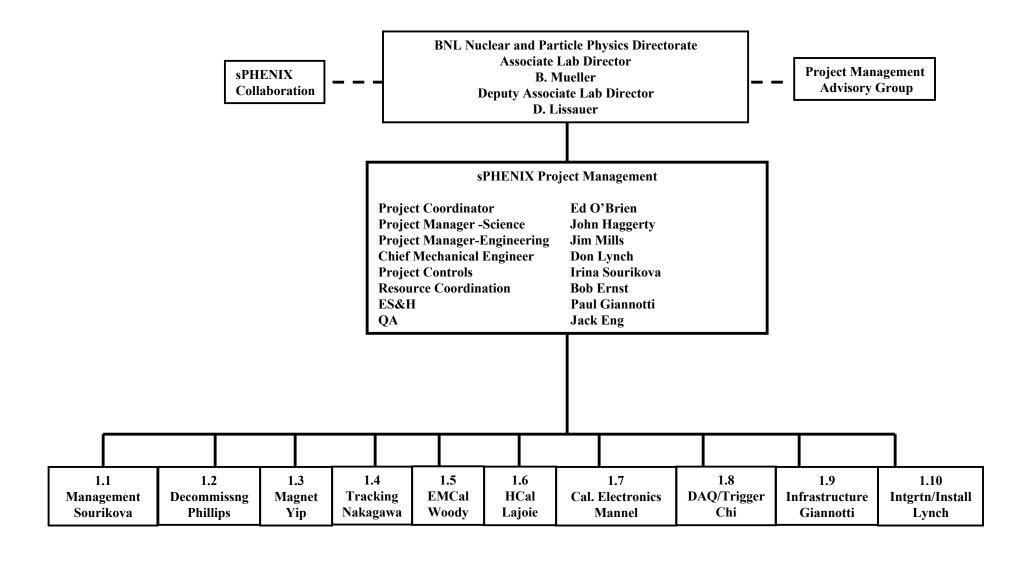
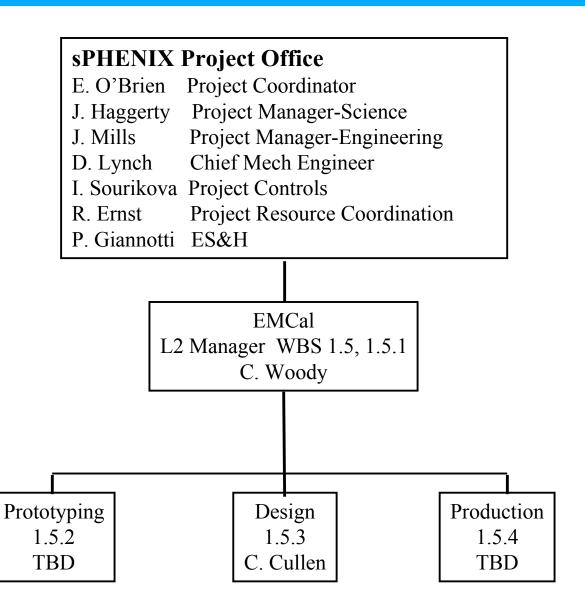
sPHENIX EMCal Project Cost and Schedule

Ed O'Brien August 20, 2015

The sPHENIX Project Management Team

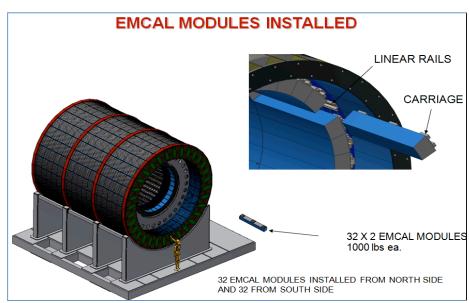


EMCal Organization



EMCal Modularity What is the Project Scope?



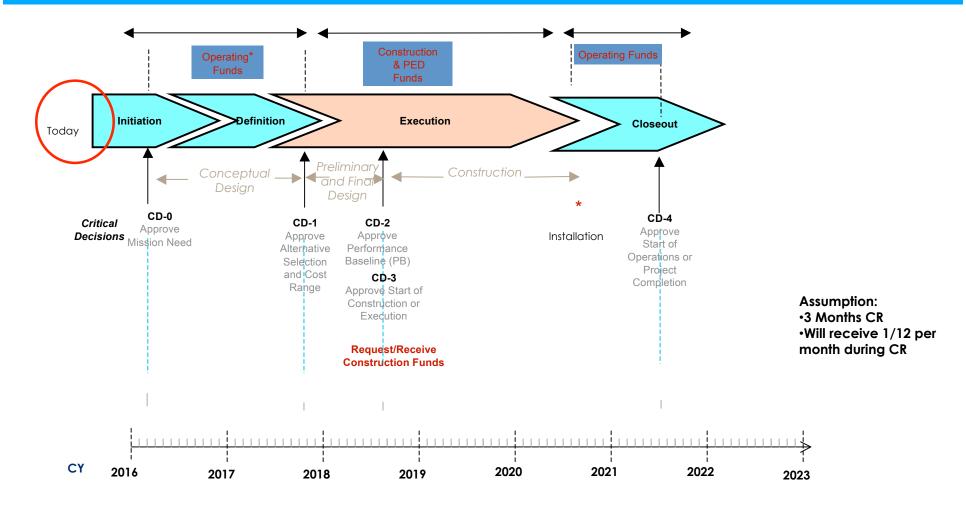


EMCAL Tungsten-scintillating fiber

- $-\Delta \eta \times \Delta \phi \approx 0.025 \times 0.025$
- **-96 x 256 towers**
- **− 4 SiPM/tower (~ 100k SiPMs total)**
- -384 towers/sector
- -32x2 sector in the full detector
- -EMCal $\Delta E/E < 12\%/\sqrt{E}$ (single particle)

- Design
- 3 Rounds of Prototyping
- Fabrication and Assembly
- Calibration & System Integration

sPHENIX Project Scenario



[•]Operating Funds are used for conceptual design between CD-0 and CD-1. Operating funds may also be used prior to CD-4 for R&D, NEPA, D&D, ES&H, transition, startup, and training costs. Non-federal funds from other sources that are considered capital funds and are included in the "Total line item cost" as OPC.

New Start is defined as the first use/appropriation of any TEC funds (including TEC PED) for both line items and MIEs project.

[•]Good Practice—For the first year that TEC is requested, ensure that OPC is also requested for that year. The OPC will allow the project to continue in a long CR until TEC is available and new starts are allowed.

[•]MIE funds are more flexible than Line Items. Moving OPC to TEC or vice versa is much easier than for Line-Item reprogramming since MIE funds are "batched."

EMCal Milestone Schedule

D	WBS	SPHENIX PROJECT SCHEDULE (Mo	Duration	2015	2016	2017	2018	2019	2020	2021	20
1	1.5.1	Project Milestones	645 days	Q4Q1Q2Q3Q4Q	Q1Q2Q3Q4	Q1Q2Q3Q4	4Q1Q2Q3Q40	Q1 Q2 Q3 Q4	Q1Q2Q3Q4	Q1Q2Q3Q4	IQ1Q2
2	1.5.1.1	Start Pre R&D	0 days	.0/1/15 🍁							
3	1.5.1.2	Receive DOE CD-0	0 days	3/31/16	•						
4	1.5.1.3	Receive DOE CD-1	0 days		11,	/30/17	•				
5	1.5.1.4	Receive DOE CD-2/CD-3	0 days			6/29	/18 🍁				
10	1.5.3	Preconceptual R&D	441 days	-							
11	1.5.3.1	EMCal Preconceptual Design	441 days	-							
19	1.5.3.1.8	Complete Generic R&D Design	0 days		8/23	3/17 🔷					
20	1.5.3.2	EMCal Preconceptual Prototype	434 days	-		_					
21	1.5.3.2.1	EMCal Prototype v1	173 days	-							
38	1.5.3.2.1.17	Complete v1 Prototype Work	0 days	6/21/1	l6 🍁						
39	1.5.3.2.2	EMCal Prototype v2	301 days		_	_					
52	1.5.3.2.2.13	Complete v2 Prototype Work	0 days		8/7	/17 🖕					
53	1.5.4	EMCal Project Tasks	1041 days			Ţ		·····			₩
54	1.5.4.1	EMCal Preproduction Prototype	231 days			-	_				
84	1.5.4.1.31	Complete Preproduction Prototype Work	0 days			8/2	0/18 🍁				
85	1.5.4.2	EMCal Final Design	103 days				₩₩				
93	1.5.4.2.8	Complete Final Design	0 days			8/1	3/18 🍁				
94	1.5.4.3	EMCal Production	810 days				-		71		₩
95	1.5.4.3.1	EMCal Module Production	498 days				-				
102	1.5.4.3.1.7	Start Module Fabrication	0 days				2/18/19	*			
106	1.5.4.3.1.11	EMCal Module Production Complete	0 days					10/	/5/20 🍁		
107	1.5.4.3.2	EMCal Module Assembly	606 days				-			-	
125	1.5.4.3.2.20	Complete Production and Assembly	0 days						3/25/21	L .	

Project Schedule Summary

• V1 prototype ongoing – Jun 2016

V2 prototype Jun 2016 – Aug 2017

Preproduction prototype
 Aug 2017 – Aug 2018

• Conceptual design Apr 2016 – Dec 2017

• Technical design Dec 2017 – Jul 2018

• Initiate Production Orders Jul 2018

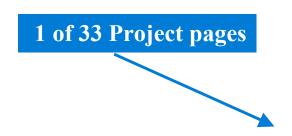
• Tower Fabrication Feb 2019 – Oct 2020

Supermodule/Sector assembly May 2019 – Mar 2021

Ready for installation on detector Mar 2021

sPHENIX Project Planning

- Bottoms-Up Schedule with Resources and Material Costs assigned each Task.
 - Each subsystem expert assigned labor by category, fixed cost and duration
 - Used BNL labor bands for costs
- All tasks are linked to create the schedule
 - Critical path goes through the Outer HCal design and construction
- > 1000 Tasks in overall schedule.
- Prepared Fall 2014. In the process of revising this for a Project Cost & Schedule review in November



		WBS	Name	Start	Rnish	Duration	Predecessors	Resource Names	2015	-1-	-1	2016		2017	2018 2019	2020	2021	_
ď	_	1	Sphenix Detector Upgrade Project	Mon 3/2/15	Tue 1/5/21	1527 days			ON 1 ON	2 02	3 054	Ort Ora	tr 3 Otr 4	On 1 On 2 On 3 On	4 Ors Or2 Or3 Or4 Ors Or2	On 3 On 4 On 1 On 2	Otral Otral Otra	Ott 2
1	ì	11	Project Management	Thu 10/1/15	Mon 1/4/21	1373 days			'	FΕ								Ĩ-
+	-	1.1.9	Receive CD-1 Approval	Thu 10/1/15	Thu 10/1/15	0 days				H-	5							491 da
+		111			Wed 1/16/16	120 days		PROFS[150N],SCH[200N],AdminS		H-	:	120 days						- -
		1.1.2		Thu 2/18/16			675-20 days	[25N],ADMIN4[50N],Admin6[25N] PROF5[150N],SCH[200N],Admin5		ļ. -	!	804	E					- -
Л,								[SON],Admin6[SON],ADMIN4[SON]		LI_		, was						_ _
'		1.1.3			Wed 6/22/16	30 days	7F5-20 days	PROFS[150N],SCH[200N],AdminS[50N],AdminS[50N],ADMIN4	L	LI.		!						_ _
		1.1.6			Wed 6/29/36	S days	6,7,8						Staye	67 days				
1		11.7	Receive CD2/CD3 Authorization	Mon 10/3/16	Mon 10/3/16	0 days	9		[<u> </u>	П		1	f					1
1		118	Project Office Authorizes Start of Fabrication and Procurement	Mon 10/3/16	Mon 10/3/16	0 days	11			-		1		ļ				1-
a 1		1.1.4		Thu 6/23/36	Tue 30/27/20	1134 days	8	PROFS[150N],5CH[200N],AdminS		H-				1	2134 days			-
١,		1.1.5	Manage sPHENIX preops and commissioning	Wed 10/28/2	0 Mon 1/4/21	49 days	23	[25N],Admin6[25N],ADMIN4[25N] SCI4[200N],PRDF5[75N],Admin5 [25N],Admin6[25N]		H-			Control				40	1 40
1	ì	1.2	Decommissioning	Thu 10/1/15	Mon 9/11/17	S00 days				H-								-
H		12.1	Subsystem Project Management	Thu 10/1/15	Mon 9/11/17	500 days				H-	5				9-21-y-			- -
Н		12.11	Subsystem Project Management	Thu 10/1/15	Mon 9/11/17	500 days	D:\sPHENIX\Schedule\Test Schedule -	SO4(13N), PROF4(50N)		H-	"		508.0		 ,	J2 days		- -
Η.		122		Thu 10/1/15		176 days	3-31-2015\Project Management.mpp\1			H-	!	· ·			9			- -
J										LI_	3		m 23 day	<u> </u>				- -
1		1221			PH 11/20/15		Dr\sPHENIX\Schedule\Test Schedule - 3-31-2015\Project Management.mpp\1	SCI4[10%], PROF4, Design Engineer[10%], Tech1[10%]	L l	LI.		5		L	1			_ _
1		1222			S Wed 12/16/15	18 days	5	PROF4[55N],DesignEngineer[10N]				6						
7		1223	Lifting Fluture certification	Thu 12/17/15	PH 1/8/16	17 days	6	PROF4[50N],Tech3[50N]	[<u> </u>	П		1) days	104 days	[]			1
1		1224	Storage area Identification	Mon 11/23/1	S Tue 12/8/15	12 days	3	SO4(10N)_PR0F4(25N)		П		2 days	"	l	1			1-
1		1225	Storage area prep	Wed 12/9/15	Tue 3/1/16	60 days		SO4(2%),PR0F4(20%),DesignEngineer(10%),Tech3,Tech2,Rigger(2		- -		days	67 days	l	1			1-
9		1226	Outside labor and equipment procurement	Mon 11/23/1	S FH 3/11/16	80 days	:	PROF4[10%]		-1-		ID days	7		1			1-
ı		1227		Mon 3/14/16	Pri 4/29/16	35 days	10	SCH(2N),PROF4(S0N),DesignEngineer(SN)		H-		25 da						-
2		1228	Design and Safety Reviews	Mon 5/2/16	Thu 6/2/16	24 days	11	SCH(10N),FROF4,DesignEngineer(17N),Tech3(3N)		H-				h				
3		12.2.9		Thu 6/2/16	Thu 6/2/16	0 days	12,7,9			H-			<u> 1</u> 1					- -
		12.3	Comments and Complete Planning Disassembly and Disposition	Thu 6/2/16	Mon 9/11/17	332 days				H-			٠- ۴					- -
١.		1231		Wed 7/6/16		0 days	13			H-			4		23 days			- -
		1232	Initial Tasks to prep for Decommissioning				13	SQ4[0N],PR0F4[5N],Tech3[53N],Rigger[145N]		-1-			1					- -
		1233	after run 16		Thu 11/3/16	89 days		Tech3[120%], Rigger[75%]		ļ.			ii days					- -
╝.								second mount without count	L	LI_					N			_ _
1		1234			Thu 11/3/16		17		L	LL		.		<u> </u>				100
9		1235	Remove and Preserve Beampipe	Mon 7/4/16	PH 7/15/16	30 days	16	Tech3(140%)	L _ [LI.			10 drys	L	I			
1		1236	Dismantie MMS	Mon 7/18/16	Tue 10/25/16	71.5 days	19	Tech3[261%], Rigger[30%]	[- -	П		1	25.0	1				1
Ť		12.3.7	MMS Decommissioning Complete	Tue 10/25/16	Tue 10/25/16	0 days	20			F -		1			1			109
ı		1238	Dismantie WC	Tue 10/25/16	Wed 3/1/17	91 days	20	Tech3[122N],Rigger[111N]				1		ti days	1			7-
4		12.3.9	WC Decommissioning Complete	Wed 3/1/17	Wed 3/1/17	0 days	22			H-				1				100
_	-	_	Conticui Conticui Spile E	Code			Ed O'Br	ed Up Ortical Esternal Milestone •		leave.	re Summan			anual Summary Rollup e	Frith-only 2			100

Note: We are in the process of revising our WBS organization to separate on-project tasks from off-project tasks. The WBS #'s are inconsistent between the Project file and WBS dictionary. It will be corrected in the near future.

	WBS 🔻	Task Name	Duration 💂	Start -	Finish 🔻	Predecessors -	Resource Names 🔻	Fixed Cost 🕌	2014 Qtr 1		016 Qtr 1	2017 Qtr 1	2018 Qtr 1	2019 Qtr 1	2020 Qtr 1	2021 Qtr 1
1	1.5.1	□ Project Milestones	645 days	Thu 10/1/15	Fri 6/29/18			\$0	Qti 1	Qui	QUI I	QIII	QUII	Qui	QIII	Qu 1
2	1.5.1.1	Start Pre R&D	0 days	Thu 10/1/15	Thu 10/1/15			\$0	10	/1/15 🔷						
3	1.5.1.2	Receive DOE CD-0	0 days	Thu 3/31/16	Thu 3/31/16	2		\$0		3/31/16						
4	1.5.1.3	Receive DOE CD-1	0 days	Thu 11/30/1	Thu 11/30/17	3		\$0			11/3	30/17 🍫				
5	1.5.1.4	Receive DOE CD-2/CD-3	0 days	Fri 6/29/18	Fri 6/29/18	4		\$0				6/29/1	18 🍑 m			
6	1.5.2	■ EMCal Management	2023 days	Thu 10/1/15	Mon 2/5/24			\$0		V						
11	1.5.3	□ Preconceptual R&D	441 days	Thu 10/1/15	Wed 8/23/17			\$0		V		-				
12	1.5.3.1	☐ EMCal Preconceptual Design	441 days	Thu 10/1/15	Wed 8/23/17			\$0				-				
13	1.5.3.1.1	Specify R&D Generic Design	200 days	Thu 10/1/15	Wed 7/6/16	2	SCI4,SCI3,PROF3,Tech3[20%],Design2[2	\$0		- <u>-</u>	■ 1					
14	1.5.3.1.2	R&D Design - mechanical support structure	125 days	Mon 6/6/16	Fri 11/25/16	13FS-20 days	SCI3[10%],PROF3[50%],Design2[50%]	\$0								
15	1.5.3.1.3	R&D Design - tower modules	60 days	Mon 6/20/1	Fri 9/9/16	13FS-10 days	SCI3[10%],PROF3[10%],Design1[20%]	\$0								
16	1.5.3.1.4	R&D Design - light collection	60 days	Mon 9/12/1	Fri 12/2/16	15	SCI3[20%],PROF2[10%],Design1[20%]	\$0			•					
17	1.5.3.1.5	R&D Design - Readout configuration	125 days	Mon 12/5/1	Fri 5/26/17	16	SCI4[20%],PROF2[20%],Design1[20%]	\$0								
18	1.5.3.1.6	R&D Design - calibration system	125 days	Thu 3/2/17	Wed 8/23/17	16FS+50 days	SCI3[50%],Design1[20%],PROF3[20%]	\$0				—				
19	1.5.3.1.7	R&D Design - auxillary systems (cooling, etc)	60 days	Mon 11/28/	1 Fri 2/17/17	14	Design1[10%],PROF3[10%],SCI3[10%]	\$0			_					
20	1.5.3.1.8	Complete Generic R&D Design	0 days	Wed 8/23/1	Wed 8/23/17	15,16,18,19,17		\$0			8/23/	17				
21	1.5.3.2	☐ EMCal Preconceptual Prototype	434 days	Thu 10/1/15	Mon 8/7/17			\$0		<u> </u>						
22	1.5.3.2.1	☐ EMCal Prototype v1	173 days	Thu 10/1/15	Tue 6/21/16			\$0		-	▽					
23	1.5.3.2.1.1	Design tooling to fabricate modules	20 days	Thu 10/1/15	Wed 10/28/15	13SS	PROF3[20%],Design1[20%]	\$0		₩Һ						
24	1.5.3.2.1.2	Build tooling to fabricate modules	20 days	Thu 10/1/15	Wed 10/28/15		Tech3[50%]	\$3,000		ŀ						
25	1.5.3.2.1.3	Fabricate first modules	10 days	Thu 10/29/1	. Wed 11/11/15	24	Tech3	\$1,000		Ĭ,						
26	1.5.3.2.1.4	Test first modules	10 days	Thu 11/12/1	Wed 11/25/15	25	PROF3[10%],Tech3[20%]	\$0		, i						
27	1.5.3.2.1.5	Fabricate modules for prototype	20 days	Thu 11/26/1	Wed 12/23/15	26	Tech3	\$10,000		ď,						
28	1.5.3.2.1.6	Build mechanics for prototype	10 days	Thu 12/24/1	. Wed 1/6/16	27	Tech3	\$2,000		i,						
29	1.5.3.2.1.7	Design light collection	20 days	Thu 1/7/16	Wed 2/3/16	28	SCI4[20%],PROF3[10%],Design1[20%],1	\$0		4						
30	1.5.3.2.1.8	Build light collection system	15 days	Thu 2/4/16	Wed 2/24/16	29	SCI3[10%],Tech3	\$2,000		Ĭ,						
31	1.5.3.2.1.9	Design calibration system	20 days	Thu 1/7/16	Wed 2/3/16	28	SCI3[50%],PROF3[20%],Design1[20%],1	\$0		Ď						
32	1.5.3.2.1.10	Build calibration system	20 days	Thu 2/4/16	Wed 3/2/16	31	SCI3[20%],Tech3	\$5,000		4						
33	1.5.3.2.1.11	Design auxillary systems (cooling, movement, et	tc 20 days	Fri 11/13/15	Thu 12/10/15	23FS+10 days	SCI3[10%],PROF3[20%],Design1[20%]	\$0		Ď						
34	1.5.3.2.1.12	Build auxillary systems	20 days	Fri 12/11/15	Thu 1/7/16	33	Tech3	\$10,000		ř						
35	1.5.3.2.1.13	Final assembly and bench tests	18 days	Thu 3/3/16	Mon 3/28/16	28,30,32,34	SCI4,Tech3[50%]	\$0	l	Ţ	L		.][[
36	1.5.3.2.1.14	Test prototype in test beam	30 days	Tue 3/29/16	Mon 5/9/16	35	SCI4,SCI3,PROF3	\$15,000		i	<u>հ</u>					
37	1.5.3.2.1.15	Performance review v1 prototype	10 days		Mon 5/23/16		SCI4,SCI2[200%],SCI3,PROF3	\$0			ľ		.]			
38	1.5.3.2.1.16	Perform 2nd test	20 days	Tue 5/24/16	Tue 6/21/16	37		\$0	l		ď.					
39	1.5.3.2.1.17	Complete v1 Prototype Work	0 days	Tue 6/21/16	Tue 6/21/16	38		\$0		6/21/16	\(\phi\)					

	WBS 🕌	Task Name ▼	Duration 💂	. Start	→ Finish →	Predecessors -	Resource Names 🚽	Fixed Cost 🚽	2014 Otr 1	2015 Qtr 1	2016 Qtr 1	2017 Qtr 1	2018 Qtr 1	
0	1.5.3.2.2	□ EMCal Prototype v2	301 days	Tue 4/26/	16 Mon 8/7/17			\$0	Quil	QIII	QUII	QUII	Qui	Qui
1	1.5.3.2.2.1	Develop procedure for building fully projective n	120 days	Tue 4/26/	16 Mon 10/10/16	38FS-40 days	SCI4,SCI2,PROF3[10%],Design1[20%],Te	\$30,000			(
2	1.5.3.2.2.2	Design mechanics for fully projective prototype	20 days	Tue 10/11	/1: Mon 11/7/16	41	Design1[50%],PROF3[50%]	\$0			Ĭ,			
3	1.5.3.2.2.3	Build tooling to fabricate modules	40 days	Tue 11/8/	16 Mon 1/2/17	42	Tech3[50%]	\$5,000						
1	1.5.3.2.2.4	Fabricate first modules	20 days	Tue 1/3/1	7 Mon 1/30/17	43	Tech3	\$2,000			Ĭ			
;	1.5.3.2.2.5	Test first modules	20 days	Tue 1/31/	17 Mon 2/27/17	44	SCI4[20%],Tech3[20%]	\$0				<u></u>		
5	1.5.3.2.2.6	Fabricate modules for prototype	40 days		17 Mon 4/24/17		Tech3	\$10,000				<u> </u>		
7	1.5.3.2.2.7	Build mechanics for prototype	10 days	Tue 4/25/	17 Mon 5/8/17	46	Tech3	\$2,000						
3	1.5.3.2.2.8	Design light collection system	20 days	Tue 11/8/	16 Mon 12/5/16	42	SCI3[50%],PROF3[20%],Design1[20%],1	\$0			Ď,			
)	1.5.3.2.2.9		20 days	Tue 12/6/	16 Mon 1/2/17	48	Tech3,SCI3[20%]	\$5,000			7			
)	1.5.3.2.2.10	Assemble prototype and bench test	30 days	Tue 5/9/1	7 Mon 6/19/17	47,46,49	Tech3,SCI3	\$0				- 		
	1.5.3.2.2.11	Test prototype in test beam	25 days	Tue 6/20/	17 Mon 7/24/17	50	SCI3,SCI4,PROF3	\$15,000				<u></u>		
	1.5.3.2.2.12	Performance review v2 prototype	10 days	Tue 7/25/	17 Mon 8/7/17	51	SCI2[200%],SCI3,SCI4,PROF3	\$0						
3	1.5.3.2.2.13		0 days	Mon 8/7/	17 Mon 8/7/17	52		\$0			8/7/	17 😽		
ı	1.5.4	□ EMCal Project Tasks	1041 days		17 Thu 1/6/22			\$0				—		
	1.5.4.1	☐ EMCal Preproduction Prototype	231 days	Thu 8/24/	17 Mon 8/20/18			\$0				—		
	1.5.4.1.1	Design mechanical components	60 days	Thu 8/24/	17 Wed 11/15/17	20,53FS-10 days	SCI3[20%],PROF2[50%],Design1[50%]	\$0						
	1.5.4.1.2	Design tower structure	30 days	Thu 8/24/	17 Wed 10/4/17	56SS	SCI3[20%],PROF2[20%],Design1[20%]	\$0				+0		
	1.5.4.1.3	Design tooling for mass production of prototype mo	30 days	Thu 8/24/	17 Wed 10/4/17	57SS	SCI3[10%],Design1[20%],PROF3[20%]	\$0				10 1		
	1.5.4.1.4	Design tooling for assembly and testing	20 days	Thu 10/5/	17 Wed 11/1/17	58	SCI3[10%],Design1[20%],PROF3[20%]	\$0						
	1.5.4.1.5	Design light collection system	20 days	Thu 10/5/	17 Wed 11/1/17	59SS	PROF3[20%],Design1[20%],SCI3[20%]	\$0				W		
	1.5.4.1.6	Design readout system	20 days	Thu 8/24/	17 Wed 9/20/17	56SS	PROF3[20%],Design1[20%],SCI3[20%]	\$0				М	1	
	1.5.4.1.7	Design calibration system	30 days	Thu 8/24/	17 Wed 10/4/17	56SS	PROF3[20%],Design1[20%],SCI3[20%]	\$0				10	1	
	1.5.4.1.8	Design auxillary systems (cooling, movement, etc)	40 days	Thu 8/24/	17 Wed 10/18/17	56SS	SCI3[10%],Design1[20%],PROF3[20%]	\$0				10	1	
	1.5.4.1.9	Fabricate tooling for modules	40 days	Thu 11/2/	17 Wed 12/27/17	59	Tech3	\$10,000					h	
	1.5.4.1.10	Fabricate modules	40 days	Thu 12/28	/1 Wed 2/21/18	64	Tech3,Tech1,STUDENT[200%]	\$116,000					5	
	1.5.4.1.11	Test modules in factory	20 days	Wed 1/24	/18 Tue 2/20/18	65FS-20 days	Tech3,STUDENT	\$0					O	
	1.5.4.1.12	Test modules as delivered	20 days	Tue 2/6/1	8 Mon 3/5/18	66FS-10 days	Tech3,STUDENT	\$0					0	
	1.5.4.1.13	Build mechanical mock up	15 days	Tue 3/6/1	8 Mon 3/26/18	67	SCI3[10%],Tech1	\$3,000						
	1.5.4.1.14	Build mechanical structure of prototype	20 days	Thu 2/22/	18 Wed 3/21/18	65	SCI3[10%],Tech3,Tech1	\$10,000						
	1.5.4.1.15	Build light collection system	30 days	Thu 12/28	/1 Wed 2/7/18	65SS,60	SCI3[10%],Tech1	\$60,000				M	5	
	1.5.4.1.16	Build readout system	20 days	Thu 12/28	/1 Wed 1/24/18	65SS,61	SCI3[10%],Tech1	\$10,000				H	5	
	1.5.4.1.17	Build calibration system	20 days		/1 Wed 1/24/18		SCI3[20%],Tech1	\$10,000					5	
	1.5.4.1.18	Build auxillary systems	20 days		/1 Wed 1/24/18		Tech1,SCI3[10%]	\$10,000					5	1
	1.5.4.1.19	Install modules in mechanical support	20 days	Tue 3/6/1	8 Mon 4/2/18	67	SCI3[10%],Tech1[50%]	\$0						
	1.5.4.1.20	Install light collectors	20 days		8 Mon 4/30/18	74.70	SCI3[10%],Tech1[50%]	\$0						

	WBS	→ Task Name →	Duration 💂	Start 🕌	Finish 🔻	Predecessors 🔻	Resource Names 🔻	Fixed Cost 🗸	2014 Otr 1	2015	2016	2017	2018	2019	2020
76	1.7.3.2.3.4	Assemble and test prototype electronics: preprodu	20 days	Thu 8/3/17	Wed 8/30/17			\$5,000	Qtr1	Qtr 1	Qtr 1	Qtr 1	Qtr 1	Qtr 1	Qtr1
	1.5.4.1.23	Install readout system	20 days		Mon 4/30/18	75SS.71.D:\sPHEN	SCI3[20%],Tech1[50%]	\$0							
78	1.5.4.1.24	•	20 days		Mon 4/30/18		SCI3[50%],Tech1[50%]	\$0							
79	1.5.4.1.25	Install auxillary systems	10 days	Tue 4/3/18	Mon 4/16/18		SCI3[10%],Tech1[50%]	\$0							:
30	1.5.4.1.26	Safety Review	10 days	Tue 4/17/18	Mon 4/30/18	79	SCI4,PROF3	\$0							
31	1.5.4.1.27	Perform final assembly	20 days	Tue 5/1/18	Mon 5/28/18	80,74,75,77,78,D:\	PROF3,SCI3,Tech1,Tech3	\$0					"		
32	1.5.4.1.28	Test prototype in lab	30 days	Tue 5/29/18	Mon 7/9/18	81	PROF3,SCI3,SCI4	\$0					<u> </u>		:
33	1.5.4.1.29	Test prototype in beam	20 days	Tue 7/10/18	Mon 8/6/18	82	PROF3,SCI3,SCI4	\$20,000					ď		
34	1.5.4.1.30	Performance review of preproduction prototype	10 days	Tue 8/7/18	Mon 8/20/18	83	SCI2[200%],SCI3,SCI4,PROF3	\$0							
5	1.5.4.1.31	Complete Preproduction Prototype Work	0 days	Mon 8/20/1	Mon 8/20/18	84		\$0				8/20)/18 4		:
86	1.5.4.2	☐ EMCal Final Design	103 days	Tue 3/13/18	Mon 8/13/18			\$0					4		:
7	1.5.4.2.1	Specify Final Design Parameters	50 days	Tue 3/13/18	Mon 5/21/18	52,20,68FS-10 day	SCI4,SCI3,PROF3,Tech3[20%],Design2[;	\$0					ĭ □		
8	1.5.4.2.2	Final Design - mechanical support structure	30 days	Tue 5/22/18	Mon 7/2/18	87	SCI3[10%],PROF3[50%],Design2[50%]	\$0					4		:
9	1.5.4.2.3	Final Design - tower modules	30 days	Tue 5/22/18	Mon 7/2/18	87	SCI3[10%],PROF3[10%],Design1[20%]	\$0					4		:
0	1.5.4.2.4	Final Design - light collection	20 days	Tue 7/3/18	Mon 7/30/18	89	SCI3[20%],PROF2[10%],Design1[20%]	\$0					Ğ.		
1	1.5.4.2.5	Final Design - Readout configuration	30 days	Tue 5/22/18	Mon 7/2/18	87	SCI4[20%],PROF2[20%],Design1[20%]	\$0					ă.		
2	1.5.4.2.6	Final Design - calibration system	30 days	Tue 7/3/18	Mon 8/13/18	91	SCI3[50%],Design1[20%],PROF3[20%]	\$0					ě		:
3	1.5.4.2.7	Final Design - auxillary systems (cooling, etc)	20 days	Tue 7/3/18	Mon 7/30/18	88	Design1[10%],PROF3[10%],SCI3[10%]	\$0					Ŧ		
4	1.5.4.2.8	Complete Final Design	0 days	Mon 8/13/1	Mon 8/13/18	87,88,89,90,91,92,		\$0				8/13	/18		
5	1.5.4.3	EMCal Production	810 days	Tue 8/21/18	Thu 1/6/22			\$0					4=	:	
6	1.5.4.3.1	☐ EMCal Module Production	498 days	Tue 8/21/18	Mon 10/5/20			\$0					4=	: :	—
7	1.5.4.3.1.1	Update Design for Fabrication and Assembly	30 days	Tue 8/21/18	Mon 10/1/18	85,94	SCI3[10%],PROF3[20%],Design1[20%]	\$0							
8	1.5.4.3.1.2	Production Readiness and Safety Review	10 days	Tue 8/21/18	Mon 9/3/18	97SS	SCI3[50%],PROF3[50%],Design1[20%],1	\$0					*		
9	1.5.4.3.1.3	Procurement of calorimeter materials	120 days	Tue 9/4/18	Mon 2/18/19	98,5	SCI3[20%],PROF3[20%]	\$0						■ 1	
00	1.5.4.3.1.4	Establish Fabrication contract	120 days	Tue 9/4/18	Mon 2/18/19	9988,5	PROF2[10%]	\$0					4	-	:
01	1.5.4.3.1.5	Fabricate tooling for mass production	60 days	Tue 8/21/18	Mon 11/12/18	9855,5	Tech1,Tech3	\$50,000					-	1	
)2	1.5.4.3.1.6	Set up factory for mass production	60 days	Tue 8/21/18	Mon 11/12/18	101SS,5	Tech1,Tech3	\$20,000					4	-	
13	1.5.4.3.1.7	Start Module Fabrication	2	Mon 2/18/1	Mon 2/18/19	99,101,102,100		\$0					2/18/19	~ j	:
14	1.5.4.3.1.8	Fabricate modules	385 days	ue 2/19/19	Mon 8/10/20	103	SCI3[50%],Tech3,Tech2,Tech1[600%],S	\$3,680,000							
5	1.5.4.3.1.9	Test modules in factory	385 days	Te 3/19/19	Mon 9/7/20	104SS+20 days	SCI3[50%],Tech2,STUDENT[200%]	\$10,000						4	
06	1.5.4.3.1.10	Test modules as delivered	385 days	ue 4/16/19	Mon 10/5/20	105SS+20 days	SCI3[50%],STUDENT[200%],Tech1[50%]	\$10,000						*	
)7	1.5.4.3.1.11	EMCal Module Production Complete	Uuays	Mon 10/5/20	Mon 10/5/20	106		\$0						10	/5/20 🝑

W	/BS →	Task Name	Duration ,	Start 🕌	Finish 🕌	Predecessors 💂	Resource Names 🔻	Fixed Cost 🗸	2014 Otr 1	2015 Otr 1	2016 Otr 1	2017 Otr 1	2018 Qtr 1	2019 Otr 1	2020 Qtr 1	2021 Qtr 1
8 1.	.5.4.3.2	☐ EMCal Module Assembly	606 days	Tue 8/21/18	Thu 3/25/21			\$0	Qui	QIII	QUII	QUII	Qui I	Qti 1	QIII	- Qui 1
9 1.	5.4.3.2.1	Update any design changes based on FS prototype, Factory Input and Final Design	30 days	Tue 8/21/18	Mon 10/1/18	84,20,94	SCI3[20%],PROF3[50%],Design1[50%]	\$0					Ğ			
1	.5.4.3.2.2	Fabricate mechanical parts	125 days	Tue 10/2/18	Mon 3/25/19	109,97,5	Tech3,Tech2,Tech1[200%]	\$250,000					_=			1
1.	.5.4.3.2.3	Fabricate parts for light collection system	125 days	Tue 10/2/18	Mon 3/25/19	110SS	Tech1[200%]	\$75,000)			
1.	.5.4.3.2.4	Fabricate parts for readout system	125 days	Tue 10/2/18	Mon 3/25/19	110SS	Tech1[200%]	\$50,000)]
3 1	.5.4.3.2.5	Fabricate parts for calibration system	125 days	Tue 10/2/18	Mon 3/25/19	112SS	Tech1[200%]	\$50,000					H	-		
4 1	.5.4.3.2.6	Fabricate parts for auxillary systems	125 days	Tue 10/2/18	Mon 3/25/19	113SS	Tech1	\$50,000					₩=	-		1
1	.5.4.3.2.7	Install modules in supermodule	385 days	Tue 4/30/19	Mon 10/19/20	106SS+10 days	SCI3[50%],Tech3,STUDENT[200%]	\$0						1]
1.	.7.2.2.12	Q/A delivered EMCal production sensors	200 days	Thu 12/28/1	Wed 10/3/18			\$5,000								1
1.	.5.4.3.2.10	Install light collectors on each supermodule	60 days	Tue 10/20/2	Mon 1/11/21	115,111,D:\sPHEN	SCI3[50%],Tech3,STUDENT[200%]	\$0								
1.	.7.3.3.5	Q/A EMCal electronics	60 days	Thu 8/16/18	Wed 11/7/18			\$5,000								1
1.	.5.4.3.2.13	Install readout system on each supermodule	60 days	Tue 11/3/20	Mon 1/25/21	117SS+10 days,112	SCI3[50%],Tech3,STUDENT[200%]	\$0							•	
1.	.5.4.3.2.14	Install calibration system on each supermodule	60 days	Wed 11/18/	Tue 2/9/21	119SS+10 days,113	SCI3[50%],Tech3,STUDENT[200%]	\$0							1	4
1.	.5.4.3.2.15	Install auxillary system on each supermodule	60 days	Fri 12/4/20	Thu 2/25/21	120SS+10 days,114	SCI3[20%],Tech1[50%],STUDENT[200%]	\$0							Ň	4
1.	.5.4.3.2.16	Perform final assembly of each supermodule	60 days	Fri 12/18/20	Thu 3/11/21	121SS+10 days,115	SCI3,PROF3,Tech2,STUDENT[200%]	\$0							M	h
1.	.5.4.3.2.17	Installation readiness review	10 days	Fri 3/12/21	Thu 3/25/21	122	SCI4,SCI3,SCI2[200%],PROF3	\$0								III.
1	.5.4.3.2.20	Complete Production and Assembly	0 days	Thu 3/25/21	Thu 3/25/21	123,107		\$0							3/25/21	*
1.	.5.4.3.3	□ EMCal Module Testing/Calibration/Integration	252 days	Fri 1/15/21	Thu 1/6/22			\$0							Ţ	
1.	.5.4.3.3.1	Test all supermodules individually	60 days	Fri 1/15/21	Thu 4/8/21	123FF+10 days	SCI4,PROF3,STUDENT[400%],Tech2	\$0							ŀ	■ 4
1.	.10.03.06.06	Install EMCal cables and services	40 days	Fri 8/20/21	Thu 10/14/21			\$500								
1	.5.4.3.3.4	Test all supermodules after installation	60 days	Fri 10/15/21	Thu 1/6/22	128SS+10 days,D:\	SCI4,PROF3,STUDENT[400%],Tech2	\$0								
1.	.5.4.3.3.5	Complete EMCal Subsystem	0 days	Thu 1/6/22	Thu 1/6/22	123,128,130,126		\$0								1/6/

sPHENIX	03/06/2015	C.Woody, S.Stoll
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4. WBS Element Code	5. WBS Element Title
1.5.1	EMCAL Management

6. Index Line Number:	7. Revision Number and Authorization:	8: Rev. Date
9. Approved Changes		

9. Element Task Description

COST CONTENT:

TECHNICAL SCOPE:

Management of the EMCAL system contains oversight of the construction project as well as coordination with the experimental collaboration and making certain that the as-built detector configuration is capable of carrying out the physics program of the collaboration. Preparation of cost and schedule data for design, safety, and installation reviews as well as for monitoring the progress of the construction is captured in this WBS.

- · Preparation of documentation for reviews.
- Preparation of cost and schedule data.

sPHENIX	03/09/20)15	C.Woody, S.Stoll			
4. WBS Element Code 1.5.2	5. WBS Element Title EMCAL design					
6. Index Line Number:	7. Revision N	umber an	nd Authorization:	8: Rev. Date		
9. Approved Changes						

9. Element Task Description

COST CONTENT:

TECHNICAL SCOPE:

This work package captures the entire Electromagnetic Calorimeter design, including the design of all mechanical and support systems, the tungsten powder, epoxy, and scintillating fiber absorber, the light collection and readout systems, and all auxiliary systems such as calibration and cooling.

- Mechanical design of the EMCAL, including interfaces with the Installation and Infrastructure task, which will provide mechanical support and assembly methodology for the EMCAL inside the solenoid, will be fully captured by this WBS item.
- Analysis of the structure including gravitational loading and static and dynamic forces on the structure from the magnetic field.
- Design of cable management for signal and bias voltage cables exiting the detector volume.
- Design of the tungsten powder epoxy scintillating fiber absorber and its light guides, including whatever components are needed to connect the SiPM's to the light guides.
- · Preparation of all documentation for design and safety reviews.
- Carry out design and safety reviews for the EMCAL.

sPHENIX	03/09/20	015	C.Woody, S.Stoll	
4. WBS Element Code 1.5.3.1			Element Title 2 prototype v1	
6. Index Line Number:	7. Revision N	umber an	d Authorization:	8: Rev. Date
9. Approved Changes				

9. Element Task Description

COST CONTENT:

TECHNICAL SCOPE:

This work package consists of all activities and materials needed to build a first prototype of the Electromagnetic Calorimeter. The prototype will consist of a matrix of tungsten powder and epoxy with embedded scintillating fibers that is divided into approximately 2x2 cm2 towers that are read out with silicon photomultipliers (SiPMs). The deliverable resulting from this work will be a 4x6 array of towers that are projective in one direction. The resulting prototype will be capable of being coupled to the digitizer system being developed for sPHENIX (which is not part of the technical scope of this WBS line). The prototype will be capable of measuring electron energies up to 32 GeV and will include a light pulser calibration system for monitoring the gain of each channel. Design of electronics and cabling for this prototype is not part of the technical scope, but are provided by the calorimeter electronics design and prototyping tasks.

The test program will consist of testing with the light pulser system and cosmic ray triggers. Operation in a beamline, most likely the Fermilab Test Beam Facility, will be carried out in concert with the Inner and Outer HCAL prototypes.

WORK STATEMENT:

- Mechanical design of the absorber modules which will be constructed in 1x2 tower blocks
- Design of light pulser calibration system
- · Procurement of the tungsten powder, epoxy and scintillating fibers.
- · Procurement of light guides for towers
- Procurement of parts for light pulser calibration system

- · Design and fabrication of miscellaneous mechanical parts
- Fabrication of the twelve 1x2 tower blocks
- Assembly of the 4x6 tower array
- Installation of light guides, SiPMs and readout electronics
- · Final assembly of prototype
- Lab testing of prototype with light flasher system and cosmic rays
- Beam test of prototype

All design work needed to fabricate a prototype calorimeter is captured by this WBS line. A minimal amount of engineering is expected to be required because the prototype is relatively small.

Procurement of all the mechanical components of the prototype calorimeter is captured by this WBS item.

15

sPHENIX	03/09/2	015	C.Woody, S.Stoll	
4. WBS Element Code		5. WBS E	Element Title	
1.5.4.1				
6. Index Line Number:	7. Revision N	8: Rev. Date		
9. Approved Changes				

9. Element Task Description

COST CONTENT:

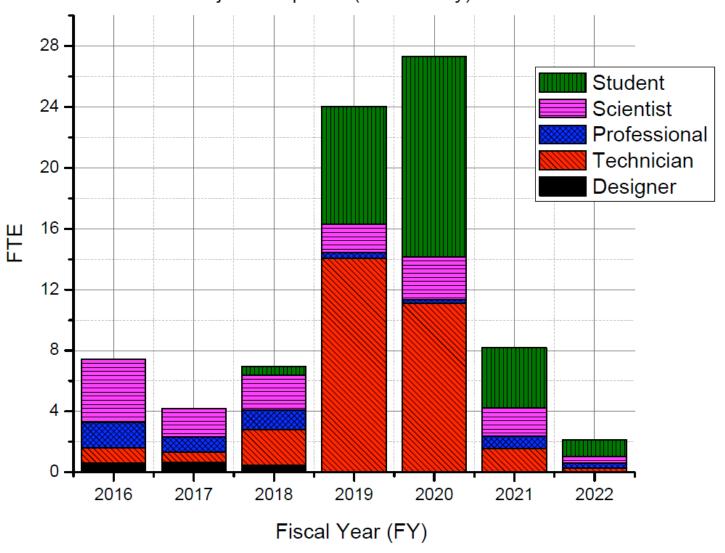
TECHNICAL SCOPE:

EMCAL module production consists of all activities needed to take the EMCAL design (completed under WBS item 1.5.2) and complete the construction of all modules required for the 64 sectors of the final calorimeter that can be delivered to the sPHENIX Assembly Hall for installation in the detector. Since design activities will be complete, this WBS line captures the effort needed to actually produce the modules, including the manufacture of any additional handling fixtures. Procurement and delivery of all materials needed to fabricate the modules are contained in this WBS line, including the production of the light guides and any assemblies needed to couple the photodetectors to the light guides.

- Procurement and acceptance verification of parts needed to construct the EMCAL modules, including
 - Tungsten powder and epoxy absorber
 - Scintillating fibers
 - o Light collection hardware
 - Cable management hardware
- · Preparation of workspaces need for assembly of EMCAL modules
- · Preparation of any storage needed while modules await assembly

EMCal Labor Profile

sPHENIX Resource Summary - EMCal Subsystem Major Disciplines (Preliminary)



Estimated Budget Authority Profile

Direct Costs. No Overhead and No Contingency

sPHENIX Material Cost Summary - EMCal Subsystem (Preliminary)



EMCal Fixed Cost Breakdown

Task	FY	Total (FY15\$)
EMCal Prototype v1	2016	\$48,000
EMCal Prototype v2	2017	\$69,000
EMCal Preproduction Prototype	2018	\$254,000
Fabricate tooling for mass production	2018	\$50,000
Set up factory for mass production	2018	\$20,000
Fabricate modules	2019	\$3,680,000
Test modules in factory	2019	\$10,000
Test modules as delivered	2019	\$10,000
Fabricate mechanical parts	2019	\$250,000
Fabricate parts for light collection system	2019	\$75,000
Fabricate parts for readout system	2019	\$50,000
Fabricate parts for calibration system	2019	\$50,000
Fabricate parts for auxillary systems (cooling)	2019	\$50,000

Issues and Concerns

- The EMCal is close to the project critical path which is currently understood to be the HCal. The EMCal is only behind the HCal by a couple of months.
 - Would like to shorten the fab time from the initial estimate
- EMCal tower and supermodule production plan: universities vs industry is not yet decided.
- A number of technical issues would potentially affect the cost estimate.
 - Final manufacturing technique of towers and fab time/tower
 - 1-D vs 2-D projective could have impact on fixturing costs
- Availability of the number of technicians and students needed in FY19 and FY20 may be a challenge.

Back Up

sPHENIX	03/09/2015		C.Woody, S.Stoll	
4. WBS Element Code 1.5.3.2			Element Title prototype v2	
6. Index Line Number:	. Index Line Number: 7. Revision Number and Authorization:			8: Rev. Date
9. Approved Changes				

9. Element Task Description

COST CONTENT:

TECHNICAL SCOPE:

This work package consists of all activities and materials needed to build a second prototype of the Electromagnetic Calorimeter. The prototype will consist of a matrix of tungsten powder and epoxy with embedded scintillating fibers that is divided into approximately 2x2 cm² towers that are read out with silicon photomultipliers (SiPMs). The deliverable resulting from this work will be an array of towers that are projective in two directions (azimuth and pseudorapidity η). The resulting prototype will be capable of being coupled to the digitizer system being developed for sPHENIX (which is not part of the technical scope of this WBS line). The prototype will be capable of measuring electron energies up to 32 GeV and will include a light pulser calibration system for monitoring the gain of each channel. Design of electronics and cabling for this prototype is not part of the technical scope, but are provided by the calorimeter electronics design and prototyping tasks.

The second EMCAL prototype will be designed to test the response of a fully projective calorimeter. This WBS line differs from the first v1 prototype insofar as it allows testing near the maximum pseudorapidity subtended by the final calorimeter, i.e., near $\eta \sim 1$, equivalent to a polar angle of about 40°. It may require several different tower arrays in order to accomplish this.

The test program will consist of testing with the light pulser system and cosmic ray triggers. Operation in a beamline, most likely the Fermilab Test Beam Facility, will be carried out in concert with the Inner and Outer HCAL prototypes.

WORK STATEMENT:

- · Mechanical design of the 2D projective tower modules
- Develop procedure for producing 2D projective modules
- · Make any design modifications of the light pulser calibration system
- Procurement of the tungsten powder, epoxy and scintillating fibers.
- Procurement of light guides for towers
- Procurement of any additional parts for light pulser calibration system
- Procurement of light tight enclosure and support structure
- Fabrication of the tower modules
- Assembly of tower modules
- Installation of light guides, SiPMs and readout electronics
- Final assembly of prototype
- Lab testing of prototype with light flasher system and cosmic rays
- Beam test of prototype

All design work needed to fabricate this prototype calorimeter is captured by this WBS line. Procurement of all the mechanical components of the prototype calorimeter is captured by this WBS item.

sPHENIX	(03/09/2015		C.Woody, S.Stoll	
4. WBS Element Code				lement Title preproduction pro	ototype
6. Index Line Number:	7.	Revision l	Number an	d Authorization:	8: Rev. Date
9. Approved Changes					

9. Element Task Description

COST CONTENT:

TECHNICAL SCOPE:

This work package consists of all activities needed to design, procure, and manufacture a full sized prototype sector the Electromagnetic Calorimeter. A sector will be one of 64 sectors which will comprise the EMCAL (32 in azimuth on each side of the spectrometer). The deliverable for this WBS item will be a full sized sector consisting of 24 modules. Each module will consist of an array of 2x8 towers designed to cover a specific region of pseudorapidity. The entire sector will cover one half of the pseudorapidity and one slice of the azimuthal angle of the final calorimeter. The construction of this preproduction prototype sector will test the manufacturing and assembly procedure for producing all of the modules needed for the final calorimeter. It will also test the installation procedure, cable management, and performance of the electronic readout and light pulser calibration systems. Due to its physical size and weight (~ 700 lbs), it will also require designing and testing certain lifting fixtures.

The EMCAL preproduction prototype will be designed to test the calorimeter response over the full rapidity coverage of the final calorimeter. It will also test the production and assembly procedure for constructing an entire sector.

The test program will consist of testing with the light pulser system and cosmic ray triggers. Operation in a beamline, most likely the Fermilab Test Beam Facility, will be carried out in concert with the Inner and Outer HCAL preproduction prototypes.

- All mechanical designs of a sector necessary to install it in sPHENIX consistent with the Infrastructure and Installation task is contained in this WBS line. Installation tooling is to be produced as part of the Infrastructure and Installation task.
- Preparation of lifting fixtures, support tables, and workspace needed both for assembly and testing is captured here.
- All activities needed to procure the absorber (tungsten powder, epoxy and scintillating fibers) and any fixtures or devices needed to construct the sector are contained in this WBS line. Thus, all design efforts needed to create production ready drawings are deliverables.
- The full scale preproduction prototype sector will initially be tested in the
 lab using the light pulser system and with cosmic rays. It will then be tested
 in the beam along with the preproduction prototypes of the Inner and Outer
 HCAL. The EMCAL prototype would be instrumented over the full azimuthal
 and pseudorapidity range of one sector of the final calorimeter, while it is
 envisioned that the two HCAL prototypes may be instrumented over only
 part of this range.

sPHENIX 03/0	2015 C.Woody, S.Stoll
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4. WBS Element Code	5. WBS Element Title
1.5.4.2	EMCAL module assembly

6. Index Line Number:	7. Revision Number and Authorization:	8: Rev. Date

9. Approved Changes

9. Element Task Description

COST CONTENT:

TECHNICAL SCOPE:

This WBS line is meant to capture all the activities needed to take the EMCAL module components procured under WBS 1.5.4.1 and assemble them into operational sectors which can be tested as part of WBS 1.5.4.3. The major part of the work will consist of assembling parts (absorber, light collection and SiPM's) and providing workspace for acceptance testing of the modules.

WORK STATEMENT:

- Absorber blocks will be assembled into modules
- Light guides will be attached to each tower
- · SiPMs and front end electronic readout will be installed
- · Calibration system will be installed
- Modules will be installed into sectors.
- · Remaining parts of calibration and cooling system will be installed
- Cable management and preparation for acceptance testing.
- Completing sector assembly with light-tight covers making each sector individually capable of being tested

8/20/2015

sPHENIX	03/09/2015	C.Woody, S.Stoll
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4. WBS Element Code	5. WBS Element Title
1.5.4.3	EMCAL module/testing/calibration/integration

6. Index Line Number:	7. Revision Number and Authorization:	8: Rev. Date

9. Approved Changes		

9. Element Task Description

COST CONTENT:

TECHNICAL SCOPE:

Fully assembled sectors of EMCAL modules are tested and calibrated with the light pulser system and cosmic rays. In order to accomplish this, the controller is powered and bias is supplied by the production bias supply. Measurements of the leakage currents from each calorimeter tower are made and recorded.

Acceptance criteria require that any bias current draw outside three sigma of the mean observed in the prototypes is investigated and repaired if necessary. Testing with the preamplifier test pulse and light pulser are used to verify that each channel is working.

- Connection of power, bias cables, communication, and signal cables to preamplifiers, and connection to one or more test racks of electronics.
- Measurement of bias current and debugging of any mis-connected photodetectors or light leaks.
- Measurement of light pulses from each channel
- Setup of trigger counters for cosmic ray testing.
- Collection of cosmic ray data from all channels.
- · Data logging and record keeping for each module.